

FOR IMMEDIATE RELEASE**Caterpillar Inc. Releases 2025 Annual and Sustainability Reports**

Reports highlight strong 2025 performance, refreshed strategy for profitable growth

IRVING, Texas, May 12, 2026 – Caterpillar Inc. (NYSE: CAT) today released its 2025 Annual and Sustainability Reports, detailing the company’s strong business performance and refreshed strategy for profitable growth.

“Our centennial year was a significant milestone, marked by the highest full-year sales and revenues in Caterpillar history,” said Caterpillar Chairman and CEO Joe Creed. “Our 2025 reports highlight how our employees, alongside the Cat® dealer network, are building on a strong foundation to deliver our mission: solving our customers’ toughest challenges.”

Advancing Caterpillar’s Strategy and Sustainability Priorities

Caterpillar’s refreshed enterprise strategy for profitable growth, grounded in our purpose to build a better, more sustainable world, is organized around three pillars: Commercial Excellence, Advanced Technology Leader and Transform How We Work.

Progress toward [Caterpillar’s 2030 sustainability goals](#) is also highlighted, including growth in remanufactured products and solutions and an ongoing commitment to employee safety, health and well-being.

Enabling Customer Success

The reports demonstrate how Caterpillar and its dealer network provide solutions to help customers as they work to improve efficiency, extend asset life and support their sustainability objectives.

“Our strategy starts with what our customers need to succeed,” said Ebban Clause, chief sustainability and strategy officer. “By combining advanced technologies with integrated services and a broad range of power and equipment solutions, we’re helping customers improve productivity, reduce emissions and create value across the full lifecycle of their operations.”

Investing in Communities and People

The talent, dedication and different perspectives of Caterpillar employees are what fuels the company’s ability to innovate, solve complex challenges and deliver on its purpose and mission. The reports detail how Caterpillar drives a culture of safety excellence and offers employees

opportunities to develop skills and grow their careers. They also highlight how the company supports communities through corporate and philanthropic donations.

The reports highlight the company's ongoing commitment to its people, demonstrated through a \$100 million pledge over five years to help equip the workforce of the future with the skills needed for tomorrow's manufacturing and industrial jobs.

Caterpillar and its employees are equally dedicated to improving the lives of others around the world through the Caterpillar Foundation. Through its ongoing work, the Caterpillar Foundation surpassed \$1 billion in global giving in 2025 to help build stronger, more sustainable communities. This critical work is detailed in the reports.

Learn more and explore the reports at caterpillar.com/reports.

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About Caterpillar

For more than a century, Caterpillar has built a better, more sustainable world. With 2025 sales and revenues of \$67.6 billion, Caterpillar Inc. is shaping the future as the world's leading manufacturer of construction and mining equipment, off-highway diesel and natural gas engines, industrial gas turbines and diesel-electric locomotives. Backed by one of the largest independent global dealer networks and financing services through Cat Financial, the company's primary business segments: Power & Energy, Construction Industries and Resource Industries are solving customers' toughest challenges through commercial excellence and advanced technology, driven by a highly skilled, dedicated global team. Learn more at www.caterpillar.com.

Forward-Looking Statements

Certain statements in this press release relate to future events and expectations and are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "believe," "estimate," "will be," "will," "would," "expect," "anticipate," "plan," "forecast," "target," "guide," "project," "intend," "could," "should" or other similar words or expressions often identify forward-looking statements. All statements other than statements of historical fact are forward-looking statements, including, without limitation, statements regarding our outlook, projections, forecasts or trend descriptions. These statements do not guarantee future performance and speak only as of the date they are made, and we do not undertake to update our forward-looking statements.

Caterpillar's actual results may differ materially from those described or implied in our forward-looking statements based on a number of factors, including, but not limited to: (i) global and regional economic conditions and economic conditions in the industries we serve; (ii) commodity

price changes, material price increases, fluctuations in demand for our products or significant shortages of material; (iii) government monetary or fiscal policies; (iv) political and economic risks, commercial instability and events beyond our control in the countries in which we operate; (v) international trade policies and their impact on demand for our products and our competitive position, including the imposition of new tariffs or changes in existing tariff rates; (vi) our ability to develop, produce and market quality products that meet our customers' needs; (vii) the impact of the highly competitive environment in which we operate on our sales and pricing; (viii) information technology security threats and computer crime; (ix) inventory management decisions and sourcing practices of our dealers and our OEM customers; (x) a failure to realize, or a delay in realizing, all of the anticipated benefits of our acquisitions, joint ventures or divestitures; (xi) union disputes or other employee relations issues; (xii) adverse effects of unexpected events; (xiii) disruptions or volatility in global financial markets limiting our sources of liquidity or the liquidity of our customers, dealers and suppliers; (xiv) failure to maintain our credit ratings and potential resulting increases to our cost of borrowing and adverse effects on our cost of funds, liquidity, competitive position and access to capital markets; (xv) our Financial Products segment's risks associated with the financial services industry; (xvi) changes in interest rates or market liquidity conditions; (xvii) an increase in delinquencies, repossessions or net losses of Cat Financial's customers; (xviii) currency fluctuations; (xix) our or Cat Financial's compliance with financial and other restrictive covenants in debt agreements; (xx) increased pension plan funding obligations; (xxi) alleged or actual violations of trade or anti-corruption laws and regulations; (xxii) additional tax expense or exposure, including the impact of U.S. tax reform; (xxiii) significant legal proceedings, claims, lawsuits or government investigations; (xxiv) new regulations or changes in financial services regulations; (xxv) compliance with environmental laws and regulations; (xxvi) catastrophic events, including global pandemics such as the COVID-19 pandemic; and (xxvii) other factors described in more detail in Caterpillar's Forms 10-Q, 10-K and other filings with the Securities and Exchange Commission.