

2025 U.S. Trade and Industry Association Memberships

In 2025, Caterpillar paid membership dues to the following U.S. trade and industry associations. The dollar amount of Caterpillar's membership dues is represented in tiers with the percentage of those dues used for federal lobbying expenditures, as reported by each organization.

Annual Dues Ranges	Organization	Federal Lobbying Percentage
\$1 million +	None	
\$500,000 - \$999,999	National Association of Manufacturers	22%
	Natural Allies	0%
	U.S. Chamber of Commerce	20%
\$100,000 - \$499,999	Alliance for Competitive Taxation	100%
	Association of Equipment Manufacturers	35%
	American Road & Transportation Builders Association	85%
	The Business Roundtable	45%
	Engine Technology Forum	0%
	Truck and Engine Manufacturers Association	4%
	U.S. Chamber of Commerce - Institute for Legal Reform	15%
\$50,000 - \$99,999	Coalition for 21st Century Patent Reform	100%
	Consumer Technology Association	100%
	Equipment Leasing and Finance Association	20%
	HR Policy Association	60%
	Illinois Manufacturing Association	0%
	National Mining Association	33%
	National Utilities Contractors Association	1%
	Texas Association of Manufacturers	0%
	United States Council for International Business	2%
\$25,000 - \$49,999	American Loggers Council	17%
	Business Council of Alabama	0%
	Business Council for International Understanding	0%
	California Council for Environmental and Economic Balance	4%
	Corporate Council on Africa	0%
	The ERISA Industry Committee	10%
	Energy Workforce & Technology Council	0%
	Gas Turbine Association	62%
	greaterSATX	0%
	Illinois Chamber of Commerce	0%
	Interstate National Gas Association	0%

2025 U.S. Trade and Industry Association Memberships – *continued*

Annual Dues Ranges	Organization	Federal Lobbying Percentage
\$25,000 - \$49,999	National Association of Manufacturers - Innovation Research Interchange	0%
	National Cattlemen’s Beef Association	10%
	National Center for Asia-Pacific Economic Cooperation	0%
	National Foreign Trade Council	0%
	Pipeline Research Council International	0%
	Railway Supply Institute	30%
	San Diego Regional Economic Development Corporation	0%
	Southern Arizona Leadership Council	0%
	U.S. - China Business Council	10%
	U.S. - Indonesia Society	0%
	Washington International Business Council	0%
\$10,000 - \$24,999	American Gear Manufacturers Association	0%
	Association of American Railroads	11%
	Associated Equipment Distributors	10%
	Associated Industries of Florida	0%
	California Manufacturers and Technology Association	12%
	California Taxpayers Association	7%
	Cleantech San Diego	0%
	Combined Heat and Power Alliance	0%
	Consumer Energy Alliance	10%
	Council of the Americas	0%
	Dallas Regional Chamber	1%
	Data Center Coalition	50%
	Georgia Chamber of Commerce	0%
	Growth Energy	10%
	Indiana Manufacturers Association	0%
	Institute of the Americas	0%
	Methanol Institute	2%
	Mississippi Manufacturers Association	0%
	National Waste & Recycling Association	9%
	North Carolina Chamber of Commerce	0%
	Remanufacturing Industries Council	0%
San Diego Regional Chamber of Commerce	8%	
The Chamber of Southern Arizona	2%	
US-India Strategic Partnership Forum	0%	

2025 U.S. Trade and Industry Association Memberships – *continued*

Annual Dues Ranges	Organization	Federal Lobbying Percentage
\$1,000 - \$9,999	American Association of Exporters & Importers	3%
	American Benefits Council	27%
	American Public Power Association	6%
	American-Uzbekistan Chamber of Commerce	0%
	American Waterways Operators	10%
	Arizona Chamber of Commerce & Industry	0%
	Arkansas State Chamber of Commerce	0%
	Asphalt Recycling and Reclaiming Association	3%
	Asphalt Pavement Association of Oregon	0%
	Associated Builders & Contractors of New Hampshire & Vermont	0%
	Associated Industries of Missouri	0%
	Association of Washington Business	0%
	Chemical Industry Council of Illinois	0%
	Colorado Chamber of Commerce	0%
	Decatur Regional Chamber of Commerce	0%
	Distribution Contractors Association	0%
	Edison Electric Institute	0%
	Electrical Generating Systems Association	0%
	Essential Minerals Association	30%
	Gas Compressor Association	0%
	Gas Machinery Research Council	0%
	Georgia Transportation Alliance	0%
	GSPA Midstream Suppliers	0%
	Greater San Antonio Chamber of Commerce	5%
	Green Valley Chamber of Commerce	0%
	International Association of Drilling Contractors	15%
	International District Energy Association	4%
	Iowa Association of Business and Industry	0%
	Kansas Chamber of Commerce	0%
	Kentucky Association of Manufacturers	0%
	Maryland Transportation Builders and Materials Association	0%
	Michigan Manufacturers Association	0%
	Midwest Cogen Association	0%
	Minnesota Chamber of Commerce	0%
Nashville Area Chamber of Commerce	5%	
National Association of Business PACs	16%	
National Asphalt Pavement Association	11%	

2025 U.S. Trade and Industry Association Memberships – *continued*

Annual Dues Ranges	Organization	Federal Lobbying Percentage
\$1,000 - \$9,999	National Business Aviation Association	50%
	National Defense Industrial Association	0%
	National Demolition Association	5%
	National Fluid Power Association	0%
	National Marine Manufacturers Association	24%
	National Stone, Sand & Gravel Association	20%
	Nebraska Chamber of Commerce	0%
	Pennsylvania Chamber of Commerce	0%
	Power and Communications Contractors Association	23%
	San Antonio Hispanic Chamber of Commerce	19%
	San Antonio Manufacturers Association	0%
	Schertz-Cibolo-Selma Area Chamber	0%
	Seguin Area Chamber of Commerce	0%
	South Carolina Manufacturers Alliance	0%
	South Dakota Chamber of Commerce	0%
	Surface Navy Association	0%
	Taxpayer's Federation of Illinois	0%
	Tennessee Chamber of Commerce	0%
Wisconsin Manufacturers & Commerce	0%	
\$1 - \$999	Broken Arrow Chamber of Commerce	0%
	Greater Waco Chamber of Commerce	0%
	National Railroad Construction & Maintenance Association	39%