## 2023 U.S. Trade and Industry Association Memberships

In 2023, Caterpillar paid membership dues to the following U.S. trade and industry associations. The dollar amount of Caterpillar's membership dues is represented in tiers with the percentage of those dues used for federal lobbying expenditures, as reported by each organization.

Annual Dues Ranges	Organization	Federal Lobbying Percentage
\$1 million +	None	
\$500,000 - \$999,999	U.S. Chamber of Commerce	20%
\$100,000 - \$499,999	American Road & Transportation Builders Association	85%
	Association of Equipment Manufacturers	40%
	Business Roundtable	28%
	Diesel Technology Forum	0%
	National Association of Manufacturers	28%
	Natural Allies Inc.	0%
	Truck and Engine Manufacturers Association	3%
	U.S. Chamber of Commerce - Institute of Legal Reform	15%
\$50,000 - \$99,999	Coalition for 21st Century Patent Reform	100%
	Consumer Technology Association	100%
	Illinois Manufacturers Association	0%
	National Mining Association	20%
	National Utilities Contractors Association	5%
	Texas Association of Manufacturers	0%
	United States Council for International Business	2%
	American Loggers Council	0%
	Business Council of Alabama	11%
	Coalition Against Bigger Trucks	3%
	Consumer Energy Alliance	10%
	Corporate Council on Africa	0%
	Energy Workforce & Technology Council	0%
	ERISA Industry Committee	10%
	Gas Turbine Association	51%
	greater: SATX	0%
	HR Policy Association	48%
	Illinois Chamber of Commerce	5%
	Institute for Supply Management	0%
	International Facility Management Association	0%
\$25,000 - \$49,999	National Minority Supplier Development Council Inc.	0%
	National Cattlemen's Beef Association	10%
	National Center for Asia Pacific Economic Cooperation	0%
	National Foreign Trade Council	25%
	Pipeline Research Council International Inc.	0%
	Railway Supply Institute	7%
	San Diego Regional Economic Development Corporation	0%
	The INGAA Foundation Inc.	0%
	U.SASEAN Business Council	1%
	U.SChina Business Council	10%
	U.SIndonesia Society	0%
	U.SRussia Business Council	0%
	Washington International Business Council	0%
	Women's Business Enterprise National Council	0%

## 2023 U.S. Trade and Industry Association Memberships – *continued*

Annual Dues Ranges	Organization	Federal Lobbying Percentage
\$10,000 - \$24,999	Association of American Railroads	11%
	American Gear Manufacturers Association	0%
	Associated Equipment Distributors	8%
	Billion Dollar Roundtable	0%
	Business Council for International Understanding	0%
	California Manufacturers and Technology Association	1%
	California Taxpayers Association	4%
	Cleantech San Diego	0%
	Council of the Americas	0%
	Dallas Regional Chamber	1%
	Decatur Regional Chamber of Commerce	0%
	Georgia Chamber of Commerce	0%
	Institute of the Americas	0%
	Mississippi Manufacturers Association	0%
	National Marine Manufacturers Association	25%
	National Veteran Business Development Council	0%
	National Waste and Recycling Association	9%
	North Carolina Chamber of Commerce	0%
	Remanufacturing Industries Council Inc.	0%
	Risk Management Association	0%
	San Diego Regional Chamber of Commerce	8%
	Solid Waste Association of North America	3%
	U.SIndia Strategic Partnership Forum	0%
	American Association of Exporters and Importers	3%
	American Benefits Council	27%
	American Public Power Association	0%
	American Uzbekistan Chamber of Commerce	0%
	Arizona Chamber of Commerce	3%
	Arkansas State Chamber of Commerce	0%
	Asphalt Recycling and Reclaiming Association	1%
	Associated Industries of Missouri	0%
	Association of Manufacturing Excellence	0%
	California Asphalt Paving Association	0%
¢1 000    ¢0 000	Chemical Industry Council of Illinois	0%
\$1,000 - \$9,999	Colorado Chamber of Commerce	2%
	Combined Heat and Power Alliance	0%
	DeSoto Chamber of Commerce	0%
	Distribution Contractors Association	0%
	Edison Electric Institute	0%
	Electrical Generating Systems Association	0%
	Energy Solutions Center	0%
	Georgia Transportation Alliance	5%
	GPSA Midstream Suppliers	0%
	Greater San Antonio Chamber of Commerce	5%
	Growth Energy	9%

## 2023 U.S. Trade and Industry Association Memberships – *continued*

Annual Dues Ranges	Organization	Federal Lobbying Percentage
	Indiana Manufacturers Association	0%
	International Association of Drilling Contractors	0%
	International Compressor Applications and Machinery Committee	0%
	International District Energy Association	2%
	Iowa Association of Business and Industry	0%
	Kansas Chamber of Commerce	3%
	Kentucky Association of Manufacturers	0%
	Michigan Manufacturers Association	0%
	Minnesota Chamber of Commerce	0%
	National Demolition Association	10%
	National Stone, Sand & Gravel Association	20%
	Nashville Area Chamber of Commerce	0%
	National Asphalt Pavement Association	9%
	National Association of Business PACs	16%
	National Business Aviation Association	50%
	National Cooperative Procurement Partners	2%
	National Defense Industrial Association	0%
	Nebraska Chamber of Commerce	0%
\$1,000 - \$9,999	New Jersey State Chamber of Commerce	0%
	Ohio Chamber of Commerce	0%
	Oregon Asphalt Paving Association	0%
	Pennsylvania Chamber of Business and Industry	0%
	Power and Communications Contractors Association	23%
	San Antonio Hispanic Chamber of Commerce	0%
	San Antonio Manufacturers Association	0%
	Schertz-Cibolo-Selma Chamber of Commerce	0%
	Seguin Chamber of Commerce	0%
	Society of American Military Engineers	0%
	South Carolina Manufacturers Alliance	0%
	South Dakota Chamber of Commerce	0%
	Southern Gas Association	0%
	Surface Navy Association	0%
	Taxpayers' Federation of Illinois	0%
	Tennessee Chamber of Commerce and Industry	0%
	U.STurkmenistan Business Council	0%
	Wisconsin Manufacturers and Commerce	0%
	Women's Business Development Council	0%
	Broken Arrow Chamber of Commerce	0%
\$1 - \$999	Greater Waco Chamber of Commerce	0%
	National Railroad Construction and Maintenance Association	39%