



# THE PURPOSE OF ENGAGEMENT

We help our customers  
build a better,  
more sustainable world.

2022 CATERPILLAR LOBBYING REPORT

**CATERPILLAR**<sup>®</sup>



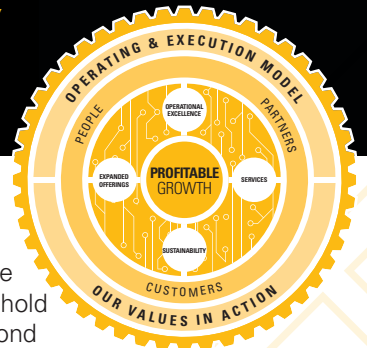
*Cat® R1700 XE battery electric, zero exhaust emissions underground mining Load Haul Dump (LHD) with onboard battery*

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“Caterpillar’s shareholders have demonstrated interest in more transparency and a better understanding of our political engagement strategy. **We value their input and diverse perspectives and are implementing a number of key changes based on shareholder feedback.**”



## A Letter from Jim Umpleby

As a responsible corporate citizen, Caterpillar participates in the public policy process, advocating for a broad range of issues that advance our strategy and purpose while providing value to shareholders and other stakeholders. Caterpillar’s shareholders have demonstrated interest in more transparency and a better understanding of our political engagement strategy. We value their input and diverse perspectives and are implementing a number of key changes based on shareholder feedback.

This inaugural lobbying report, which we plan to issue annually, is designed to provide greater transparency and disclosure of our advocacy efforts and political engagements, including a description of the oversight and management of these activities. **Our Values in Action**, governing laws and strategy for profitable growth guide how we act and manage, whom we engage with and our areas of focus as we fulfill our purpose of helping our customers build a better, more sustainable world.

The report highlights how our memberships in U.S. trade and industry associations complement the achievement of our goals and priorities and explains how we manage instances where Caterpillar’s priorities may not be completely aligned with the associations’. A climate lobbying section is also included to address our advocacy for policies that help us support our customers during the energy transition.

In addition to providing easier access to information in this report, we are changing the reporting threshold for U.S. trade and industry association contributions. In previous years, Caterpillar reported membership contributions of \$50,000 or more annually.

For this Lobbying Report, we have lowered the 2022 reporting threshold to \$25,000. Beginning in the second half of 2023 and moving forward, we will report all U.S. trade and industry association memberships regardless of the level of contribution. In addition, we are now reporting the percentage of members’ dues used for federal lobbying.

Our bipartisan advocacy is demonstrated through our support of policies that are building our modern world. We support the builders of the world’s infrastructure and advocate for thoughtful policies that contribute to a reduced-carbon future. Sustainability is not only one of Our Values in Action; it is a key area of focus of our enterprise strategy.

Our commitment to a reduced-carbon future includes helping our customers achieve their climate-related objectives. Our teams have already developed some of Caterpillar’s most fuel-efficient, lower carbon-emitting products, including gas turbine and reciprocating engine generator sets configured to operate on 100% hydrogen and a zero-emissions battery-powered underground loader with a made-to-match charger.

Caterpillar’s future has never been brighter. Our ability to continue to be successful and increase shareholder value is dependent upon a favorable legislative and policy environment. While our advocacy strategies may differ depending on local requirements, we are always guided by Our Values in Action, high ethical standards and our commitment to helping our customers build a better, more sustainable world.

*Jim*  
**Jim Umpleby**  
 Chairman & CEO

## Advocacy: How and Why We Engage

### Caterpillar's Priority Issues

From infrastructure investments to workforce development to sustainability and more, we focus on policy areas that help our customers build a better, more sustainable world. The following priorities are driven by our enterprise strategy for profitable growth and where we see positive value in our engagement and the ability to make an impact.



#### Energy Transition

We've invested in improving machine efficiency, hydraulic hybrids, tethered electric and battery-powered machines. We've also made strategic acquisitions, including CarbonPoint Solutions, that develops carbon-capture technology for our customers. As a technology leader, we'll invest at an even higher rate in autonomy, alternative fuels, connectivity, digital and electrification initiatives in the future. You can learn more by reading our [Sustainability Report](#).



#### Infrastructure Investments

A more modern and reliable infrastructure system will enable U.S. manufacturers to better compete both domestically and globally. We support policies that provide funding for building, repairing and upgrading America's roads, bridges, rail, transit, port, waterway, airports and broadband internet infrastructure. Caterpillar also supports initiatives that focus on protecting and restoring the health of our natural infrastructure, like local ecosystems and helping communities grow more resilient and sustainable.



#### Skilled Workforce

Identifying, attracting and maintaining a diverse workforce that is skilled for today and the future is a top priority for our company. We support efforts and programs highlighting the need for talent and training and demonstrate competitive pay and rewarding career opportunities within the advanced manufacturing industry.



#### Competitiveness

Our company has long advocated for tax and trade policies that allow companies to compete freely. We work with lawmakers and regulators to implement pro-growth tax policies, ensuring our company remains competitive at home and abroad. We have advocated consistently for trade policies that lower tariffs and expand access. Our global customers use our equipment to build the infrastructure that supports access to water, electricity, roads, bridges, hospitals and schools across the globe.



“Engaging with trade associations such as the National Association of Manufacturers (NAM), which represents millions of jobs in the U.S., helps inspire the next generation of manufacturing talent, promotes free enterprise competition globally and advocates for solutions to help the industry innovate for the future and a more sustainable world.”

**Denise Johnson**  
Resource Industries Group President, Caterpillar Inc.  
Member, National Association of Manufacturers Board of Directors

*Caterpillar’s first battery electric 793 Large Mining Truck demonstrated at the company’s Tucson Proving Ground*

## Advocacy: How and Why We Engage

### Our Relationships with U.S. Trade and Industry Associations

To best serve our many stakeholders, including customers and shareholders, we need a favorable public policy and business environment. We maintain memberships with U.S. trade and industry associations because their work helps create an environment where companies from all industries – not just our own – can be successful. Our memberships in these organizations provide us with many benefits, including access to customers and other key stakeholders, research and reports to provide important information on policy positions to key stakeholders, education and awareness on business impact on regulation and legislative actions and communication outreach through media and other public affairs events to help promote informed dialogue and sound public policy.

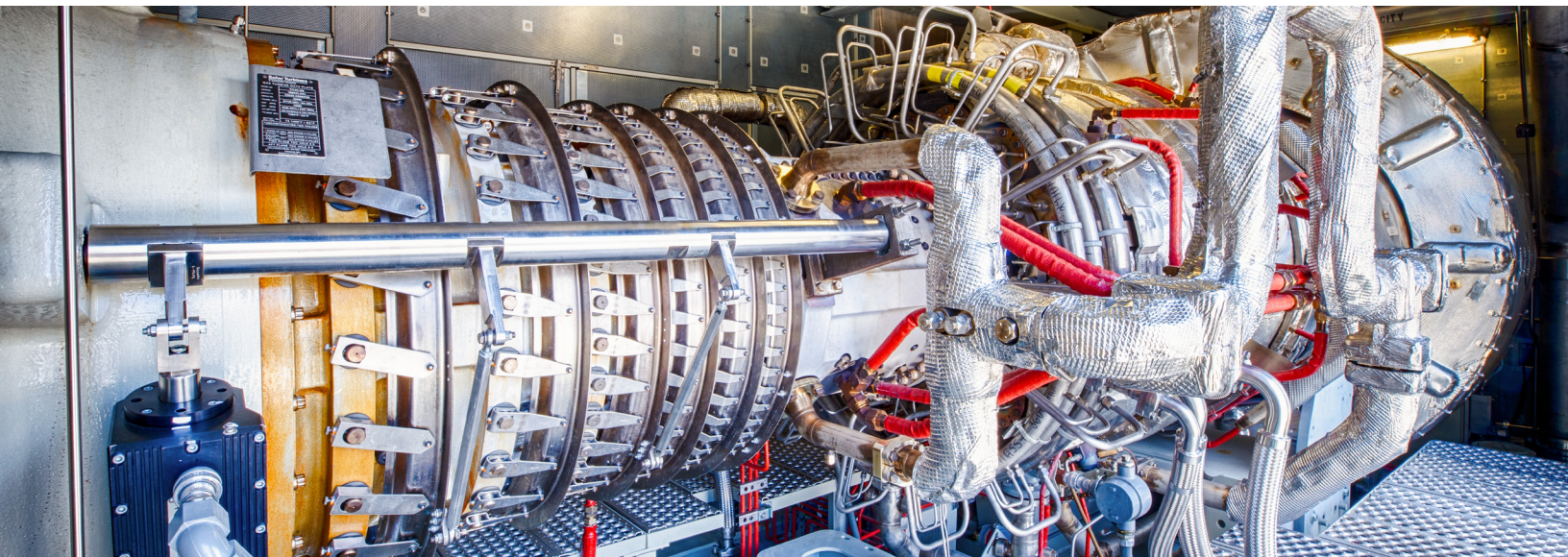
We have historically reported our contributions to U.S. trade and industry associations of \$50,000 or more per year. For this Lobbying Report, we have lowered the 2022 reporting threshold to \$25,000. Beginning in the second half of 2023 and moving forward, we will report all U.S. trade and industry association memberships regardless of the level of contribution. In addition, we are now reporting the percentage of members’ dues used for federal lobbying. You can find these contributions in this report and on our [website](#).

As we consider joining an association, we determine if the organization aligns with Our Values in Action and policy priorities.

#### How Caterpillar Evaluates U.S. Trade and Industry Association Memberships

- ✔ Ensure alignment with Our Values in Action and priority issues
- ✔ Confirm the organization is operationally sound with good governance procedures
- ✔ Commit to ongoing vetting of the organization
- ✔ Review membership annually

These processes are routinely reviewed to ensure the appropriateness of U.S. trade and industry association memberships. Caterpillar management and the Sustainability and other Public Policy Committee of the board of directors provides oversight of key U.S. trade and industry association relationships.



Solar Titan™ 250 Compressor Set

## Advocacy: How and Why We Engage

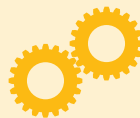
Some examples of how U.S. trade and industry associations work to further our business, industry and customers’ interests include:

### Business



We are a longtime member of the U.S. Chamber of Commerce because it shapes and delivers policies that benefit the broader business environment. We are also a member of the Business Roundtable (BRT), an association of chief executive officers of leading companies that works to promote a thriving, competitive U.S. economy and create more opportunities for all Americans.

### Industry



As a leading manufacturing company, we are members of organizations that promote our sector, including the Association of Equipment Manufacturers (AEM) and the National Association of Manufacturers (NAM). Strengthening our nation’s manufacturing sector is vital to building infrastructure, promoting environmental sustainability and advancing a workforce for the future.

### Customers



We maintain memberships with organizations that represent the interests of our customers because we believe when our customers thrive, so does Caterpillar. This includes the National Mining Association (NMA) – the only national trade and industry organization for the U.S. mining industry working to source materials needed for a reduced-carbon future – and the American Road and Transportation Builders Association (ARTBA), which grows and secures transportation investment to meet the country’s infrastructure needs.

### Potential Misalignment with U.S. Trade and Industry Associations

We choose to join U.S. trade and industry associations that work to create the conditions for Caterpillar and other businesses to compete, succeed and grow. However, we may not always agree with each organization’s position on every issue. More information on our approach to misalignment can be found in our [Oversight and Governance](#) section.

## Advocacy: How and Why We Engage

### Spotlight on Select U.S. Trade and Industry Association Memberships



U.S. Chamber of Commerce

#### **U.S. Chamber of Commerce (Chamber)**

As the world's largest business organization, the Chamber leads numerous advocacy initiatives that foster a business climate for Caterpillar to support our customers' needs and grow our business more effectively. For example, the Chamber has organized efforts to support trade agreements allowing for global competition. The Chamber also leads *Hiring Our Heroes*, an initiative that helps those departing the military and military spouses find their next career.



Business Roundtable

#### **Business Roundtable (BRT)**

For fifty years, BRT has been at the forefront of advocacy efforts for policies that improve U.S. competitiveness and business supply chains. This includes support for legislation that provides incentives for semiconductor chip manufacturing and research. This spurs private investments into critical technologies that help Caterpillar maintain our innovation leadership.



#### **Association of Equipment Manufacturers (AEM)**

AEM advocates for comprehensive national manufacturing strategies that ensure the United States has the optimal conditions for equipment manufacturers to succeed. AEM helped pass legislation that has made critical infrastructure investments and advocated for pro-growth trade and tax policies that enable Caterpillar to compete globally.



#### **National Association of Manufacturers (NAM)**

The NAM is a leading voice for manufacturers of all sizes with operations in the United States. We have partnered with the NAM through *Creators Wanted* and the *Manufacturing Institute* to support policies and programming to attract and retain a skilled and diverse workforce.



**National Mining Association (NMA)**

The NMA advocates on behalf of U.S.-based mining companies and mining equipment manufacturers. As a leader in the energy transition, NMA advocates for and explains how sustainable mining produces vital resources for batteries, wiring and other key components needed for a reduced-carbon future.



**American Road and Transportation Builders Association (ARTBA)**

Policymakers in Washington and across the United States have relied on ARTBA's expertise on infrastructure policy for decades. Many ARTBA members are Caterpillar customers who work in construction, earthmoving and paving. These customers build the infrastructure the public and businesses need to travel safely and move goods and services efficiently.



**California Manufacturers & Technology Association (CMTA)**

The CMTA works to improve the business climate for California's 30,000 manufacturing, processing and technology-based companies. It has worked with California government officials to develop regulations and public policies that stimulate economic growth and create new jobs while safeguarding environmental resources.



**Illinois Manufacturers Association (IMA)**

The IMA promotes policies and issues that foster a healthy business environment in Illinois. It is one of the state's oldest and most respected business associations, working side-by-side with the manufacturing industry to address challenges and shape the future.



## Advocacy: How and Why We Engage

### 2022 U.S. Trade and Industry Association Memberships

In 2022, Caterpillar contributed \$25,000 or more to the following U.S. trade and industry associations. The percentage of 2022 membership dues used for federal lobbying as reported by each organization is also included.

#### Annual Contribution of \$25,000 or More

Federal Organizations		State & Local Organizations	
Alliance for Competitive Taxation	100%	Business Council of Alabama	11%
American National Standards Institute	0%	California Clean Gas Association	0%
American Road & Transportation Builders Association	100%	California Manufacturers & Technology Association	0%
Association of Equipment Management Professionals	0%	Diesel Technology Forum	0%
Association of Equipment Manufacturers	40%	Economic Development Corporation of Decatur-Macon County Illinois	0%
Business Council for Sustainable Energy	20%	Illinois Chamber of Commerce	0%
Business Roundtable	60%	Illinois Manufacturers' Association	0%
Coalition Against Bigger Trucks	3%	Nashville Area Chamber of Commerce	0%
Coalition for 21st Century Patent Reform	100%	San Diego Regional Economic Development Corporation	0%
Consumer Energy Alliance	10%	Sun Corridor Inc.	0%
Corporate Council on Africa	0%		
Energy Workforce & Technology Council	0%		
Equipment Leasing and Finance Association	23%		
Gas Turbine Association	49.1%		
GORAIL	0%		
HR Policy Association	60%		
Intellectual Property Owners Association	5.4%		
National Asphalt Paving Association	11%		
National Association of Manufacturers	25%		
National Foreign Trade Council	25%		
National Mining Association	20%		
National Minority Supplier Development Council Inc.	0%		
National Stone, Sand & Gravel Association	20%		
Railway Supply Institute	6%		
The ERISA Industry Committee	12%		
Truck and Engine Manufacturers Association	3.9%		
United States Council for International Business	2%		
U.S. Chamber of Commerce	20%		
US-ASEAN Business Council	0%		
US-China Business Council	0%		
US-India Strategic Partnership	2%		
US-Indonesia Society	0%		
US-Russia Business Council	0%		



## Advocacy: How and Why We Engage

### Employee Engagement in Advocacy Initiatives

Caterpillar has a presence around the world to support our global customers, but there's no country where we employ more people than the United States. For an overview of Caterpillar's presence and engagement in each state, [click here](#). The actions of government and elected officials in these locations can significantly impact Caterpillar, our dealers, customers and employees. Therefore, Caterpillar encourages employees to participate in the U.S. political process through grassroots campaigns, Get-Out-The-Vote (GOTV) efforts and an employee-funded political action committee. This empowers our employees to engage in public policy at the federal and state levels.

### Our Political Action Committee

Eligible employees and shareholders make voluntary contributions to Caterpillar Inc. Political Action Committee (CATPAC). CATPAC is an important tool in our efforts on the public policy front by supporting the election of lawmakers who promote and influence policies that allow Caterpillar to help our customers build a better, more sustainable world. CATPAC only contributes to candidates in federal and state elections, which are evaluated on a case-by-case basis, guided by Our Values in Action and business priorities. We have established stringent criteria in this evaluation; more information is provided in the [Oversight and Governance section](#) of this report. Like Caterpillar, CATPAC does not make independent expenditures on behalf of or in opposition to federal, state or local candidates and does not contribute to presidential campaigns or Super PACs.

### Utilizing Grassroots Campaigns

When appropriate, we encourage employees, as constituents, to contact their federal or state lawmakers and share their views. These efforts\* bring awareness to issues impacting Caterpillar and our industry and ultimately help influence public policy. This employee outreach complements and magnifies the efforts of our government affairs team and U.S. trade and industry associations as part of an integrated advocacy strategy.

### Get-Out-The-Vote Efforts

For more than 70 years, Caterpillar has empowered employees to exercise their right to vote and help elect future lawmakers. We believe the more our employees engage with and participate in the democratic process, the better. We help facilitate this participation through GOTV initiatives. We provide educational opportunities and resources and plan events to help employees prepare for elections. We do not endorse specific candidates or parties.



\*All grassroots engagements, including when employees are encouraged to contact their elected officials directly about important public policy issues must be approved by the SVP of GGCA. Caterpillar ensures that all advocacy efforts are conducted per applicable law, policies and procedures, sound corporate practice, integrity and our high standards of ethical conduct, which enable us to advance our priorities in a way that supports Caterpillar.



“The engagement of industry and trade associations such as ARTBA, AEM, BRT and the Chamber was essential to the passage of the bipartisan Infrastructure Investment and Jobs Act, which provides historic levels of funding that include the development of new low-carbon energy technologies and nature-based infrastructure solutions.”

**Tony Fassino**  
Construction Industries Group President, Caterpillar Inc.  
Member, American Road & Transportation Builders Association Board of Directors

*Cat® 262 D3 Skid Steer Loader*

## Climate Lobbying

Caterpillar’s global team advocates on appropriate issues in a manner consistent with Our Values in Action. As an area of focus in our enterprise strategy and one of Our Values in Action, sustainability is integral to our business. Our long-standing commitment to sustainability includes contributing to a reduced-carbon future by decreasing greenhouse gas emissions from our operations while investing in new products, technologies and services to help our customers achieve their climate-related objectives.

We support the goals of the Paris Agreement to limit global temperature rise and we are committed to contributing to a reduced-carbon future. Our commitment to a reduced-carbon future extends to our public policy efforts as we advocate for a thoughtful approach to identifying and advancing policies that support our customers during the energy transition.

### **Infrastructure Investment and Jobs Act (IIJA)**

Caterpillar successfully lobbied for two years to help pass the IIJA, as it aligns with many of our sustainability goals. One of the largest investments in clean energy infrastructure in American history, the IIJA funds new low-carbon energy technologies that accelerate advancements in hydrogen and carbon capture. The IIJA will also fund and support the establishment of the first-ever national network of electric vehicle (EV) charging stations across the country.

Our mining customers use Cat products to produce the minerals used in EVs, battery storage, wind and solar power and grid modernization. Our gas turbines and reciprocating generator sets operate on a wide variety of fuels, including hydrogen, and support grid modernization and stability as more renewable energy sources are added to the grid. And our machines are helping build solar and wind farms, charging stations, transmission lines and other future infrastructure.

Through U.S. trade and industry association engagement with the American Road and Transportation Builders Association (ARTBA) and the Association of Equipment Manufacturers (AEM), among others, executive leadership and a robust employee grassroots advocacy campaign, Caterpillar was at the forefront to help advance and pass this law that benefits our company, customers, industries and planet.



*Cat® 950 GC Medium Wheel Loader battery electric machine prototype*

## Climate Lobbying

### **Creating Helpful Incentives to Produce Semiconductors and Science Act (CHIPS Act)**

We engaged with Congress and leveraged our memberships in the Business Roundtable (BRT), the National Association of Manufacturers (NAM) and others, to successfully advocate for the bipartisan CHIPS Act in 2022. The new law is designed to bolster U.S. competitiveness with investments in semiconductor research, development and manufacturing capacity. The law also provides authorization for scientific research important to address climate change, including nanotechnology, clean energy, quantum computing and artificial intelligence, as well as disaster-resilience research. Approximately \$67 billion will be used to accelerate the growth of clean energy and zero-carbon technologies in the United States. The manufacturing industry and Caterpillar customers will benefit from the CHIPS Act with the addition of thousands of construction jobs and high-skilled manufacturing jobs, funding and education initiatives for a stronger STEM workforce, advanced technology development and excavation of critical minerals.

### **Water Resources Development Act (WRDA)**

Working closely with associations like the NAM and the U.S. Chamber of Commerce (Chamber), Caterpillar has long advocated for the passage of a WRDA reauthorization, which ensures there are natural infrastructure solutions to provide for climate resiliency. WRDA secures the viability of the U.S. Army Corps of Engineers' Civil Works programs, including navigation, flood risk management, recreation and other environmental infrastructure. Reauthorization of WRDA provides critical economic and environmental benefits to the United States and provides the certainty of federal commitment needed to address vital water projects. It also allows state, local and private partners to move forward with needed planning and construction of modern, resilient infrastructure to benefit both rural and urban areas economically. Reauthorization of these programs is critical to economic growth and meeting ambitious climate and infrastructure goals that align with Caterpillar's commitment to contribute to a reduced-carbon future.

Other climate-related advocacy efforts include working with the Executive Branch, Congress and state lawmakers on issues related to the energy transition. For example, Caterpillar collaborated with original equipment manufacturers and U.S. trade and industry associations to identify issues that will need clarification pending implementation of regulations for EV tax credits, including those for commercial machinery, as provided through the Inflation Reduction Act. We also advocate for the inclusion of our remanufactured products in trade agreements as the remanufacturing process reduces waste, lowers greenhouse gas production and minimizes the need for raw materials.

# Climate Lobbying

## Select Climate-Related Work by U.S. Trade and Industry Associations

<p><b><u>National Association of Manufacturers (NAM)</u></b>  <i>Represents 14,000 member companies in every industrial sector</i></p>	<p>The NAM supports the objectives of the Paris Agreement and believes climate change is a global issue that requires a global approach and calls on the United States to collaborate with other nations to address the issue. The NAM advocates for policies that incentivize investment in energy efficiency, climate and clean energy research programs and commercializing carbon capture, utilization and storage technology. They have also called for the ratification of the Kigali Amendment to phase down the use of hydrofluorocarbons. In 2021, the NAM cited that American manufacturers had reduced the carbon footprint of their products by 21% over the previous decade.</p>
<p><b><u>Business Roundtable (BRT)</u></b>  <i>Comprised of chief executives from leading American companies that represent every sector of the economy and support more than 37 million American jobs</i></p>	<p>BRT supports global efforts to address climate change, consistent with the Paris Agreement, and for the United States to reduce net GHG emissions by at least 80 percent from 2005 levels by 2050. The organization advocates for policies that leverage market-based solutions, provide regulatory certainty and support public and private investments in low-carbon and GHG reduction technologies. BRT members believe corporations should continue to help lead the way to drive efficiency, advance a host of emissions reduction technologies and reduce GHG emissions.</p>
<p><b><u>U.S. Chamber of Commerce (Chamber)</u></b>  <i>The world's largest business organization, ranging from small businesses and local chambers of commerce to global corporations and leading industry organizations</i></p>	<p>The Chamber has called for the United States to take a leading role in Paris Agreement talks. The Chamber advocates for market-based solutions to reduce emissions while protecting U.S. competitiveness. The Chamber led efforts to support passage of legislation to phase down the use of hydrofluorocarbons and sustainable infrastructure legislation that advances decarbonization efforts. The Chamber engages internationally, including sending a delegation to represent the private sector at COP27.</p>
<p><b><u>California Clean Gas Association (CCGA)</u></b>  <i>Represents a diverse membership engaged in the renewable natural gas, hydrogen, and natural gas industry</i></p>	<p>CCGA promotes technologies, like carbon capture, usage, and storage, to make effective use of high concentrations of carbon emissions and play a key role to address the challenges of climate change through decarbonization. CCGA focuses on educating policymakers in order to shape public policy to promote and advance renewable natural gas, hydrogen, natural gas and decarbonization technology issues in California.</p>
<p><b><u>Consumer Energy Alliance (CEA)</u></b>  <i>Leading advocacy group for families, farmers, small businesses and manufacturers who use energy</i></p>	<p>CEA advocates for access to reliable, affordable and environmentally sound energy by promoting a mix of traditional and renewable resources. CEA has promoted campaigns in support of wind, solar and hydro renewable energy as well as low-carbon development of traditional energy in the United States to meet climate expectations, achieve net-zero emissions and maintain U.S. energy independence. CEA promotes policies that incentivize carbon capture, utilization, and storage to achieve its goals of attaining climate-neutral by 2050.</p>
<p><b><u>National Asphalt Pavement Association (NAPA)</u></b>  <i>More than 1,100 member companies, representing asphalt contractors with the federal government and the broader business community</i></p>	<p>NAPA promotes an industry vision that aligns with the Paris Agreement to achieve net-zero carbon emissions during asphalt production and construction by 2050. NAPA is advocating for policies, processes and standards to achieve net-zero carbon emissions through more sustainable pavement, a net-zero materials supply chain and a transition to electricity from net-zero energy suppliers.</p>

*Above information sourced from industries and associations, linked at left.*



“The principles outlined in Our Values in Action guide all of our decisions when it comes to engaging in advocacy efforts and political contributions. Our robust governance processes hold us accountable and ensure we maintain trust with our employees, customers, shareholders and other stakeholders.”

**Kathryn D. Karol**  
Global Government & Corporate Affairs Senior Vice President  
Caterpillar Inc.

## Oversight and Governance

A robust and rigorous governance framework creates long-term value for our shareholders, strengthens board and management accountability and builds trust in the company and our brand.

### Management Governance

Following a review with members of Caterpillar’s Executive Office and relevant business leaders, the Senior Vice President (SVP) of Global Government and Corporate Affairs (GGCA) manages Caterpillar’s state, federal and international activities on legislative and regulatory priorities significant to the company’s business. She also reviews related advocacy activities including memberships with U.S. trade and industry associations. When a Caterpillar employee is considered for a leadership role in an association, the individual must complete additional executive review and training.

To ensure alignment with our policy positions and priorities, enterprise procedures require Caterpillar business and government affairs leaders to review communications with government officials including government-sponsored surveys, visits to Cat facilities, letters of advocacy or support and policy position sign-on letters with industry associations. Our government affairs teams also receive regular training focused on compliance with applicable laws, regulations and policies related to interactions with United States and foreign government officials. Our SVP of GGCA also approves any political contributions made by Caterpillar. These contributions are intended to promote Caterpillar’s business interests and are made without regard for the private political preferences of any company personnel.

### Board Oversight

Our board of directors has direct oversight of political contributions and lobbying activities. To ensure appropriate oversight of political engagement activities, including lobbying, the Sustainability and other Public Policy Committee (SPPC) reviews the company’s political spending policy and its political activities at least annually, including:

- Corporate political contributions
- CATPAC’s political contribution activities
- U.S. trade and industry association participation and alignment with Caterpillar’s Values and policy objectives
- Caterpillar’s significant lobbying priorities

### Approach to Misalignment

A U.S. trade and industry association’s goals or positions may conflict with Caterpillar’s priorities or strategy. When misalignments occur, we evaluate if continued membership in the organization is warranted based on the overall value the membership provides to Caterpillar. In addition, the SPPC and management review any misalignment and the company’s plans to address it. We typically address misalignment on specific topics through engagement with the associations, including trying to move the association’s position toward ours. In these instances, we may focus on supporting elements of the policy or position that are critical to our core beliefs and fundamental to moving our industry forward.

## Oversight and Governance

### CATPAC

CATPAC is funded through voluntary contributions made by eligible individuals. A steering committee comprised of Caterpillar non-officer employees oversees all contributions made by CATPAC to ensure they promote the company's business interests. The committee is comprised of seven to 12 U.S.-based employees who represent a diverse mix of U.S. locations and business units. The SVP of GGCA appoints committee officers and oversees setting CATPAC strategy and goals.

The steering committee regularly meets to discuss Caterpillar's legislative strategy and priorities. In addition, committee members receive legal training related to campaign finance laws and review a proposed disbursement budget from the state and federal government affairs teams. The steering committee also regularly meets during the election cycle to review the approved budget and offer updates. These meetings include an evaluation of all candidates on a case-by-case basis guided by Our Values in Action, candidate criteria and business priorities. CATPAC also considers third-party research and key insight analysis when selecting candidates.

### CATPAC Candidate Criteria



Candidates in **leadership positions** or on **key committees** of importance to Caterpillar, our dealers and customers



Candidates who **support our industry's legislative and regulatory agenda**



Candidates who have **demonstrated significant leadership** on issues and initiatives important to Caterpillar



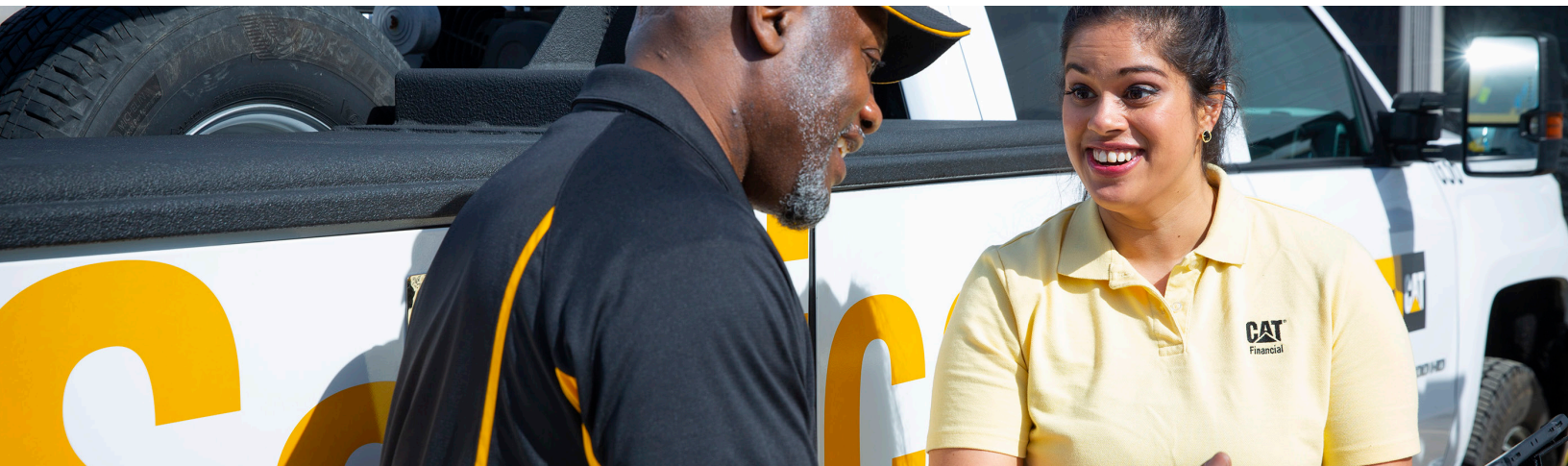
Candidates **representing** a Caterpillar **facility** or significant number of Caterpillar **employees**

The SVP of GGCA presents a report to the SPPC at the end of the U.S. federal election cycle, including our operational policies and a list of all candidates we support. Audits, which rotate between internal audit teams and an outside law firm with an independent political accounting and compliance auditor, are also conducted at the end of the federal election cycle.

CATPAC members are kept informed through monthly newsletters, quarterly webinars and a thorough report issued after each federal election cycle that details financials, statistics on bipartisanship, gender and race, governance and all PAC activities.

The most recent list of CATPAC contributions, updated on a biannual basis, can be found [here](#).

CATPAC disclosures can be found on page [16](#).



## Disclosures

Our commitment to transparency and disclosure in our advocacy activities has long been recognized. In its [2022 CPA-Zicklin Index of Corporate Political Disclosure and Accountability](#), the independent and nonpartisan Center for Political Accountability again ranked Caterpillar within its First Tier of S&P 500 and Russell 1000 companies, alongside or above many industry peers.

Caterpillar may make corporate political contributions in the United States when permitted by law. We may support political committees, political parties and measures that align with Caterpillar’s business interests. Caterpillar does not make independent expenditures on behalf of or in opposition to federal, state or local candidates and does not contribute to presidential campaigns or Super PACs.

Our ability to help our customers build a better, more sustainable world depends on working with organizations and elected officials on both sides of the aisle. Our political giving reflects a bipartisan approach to policy and political engagement.

### Where to Find Past Disclosures

When Caterpillar engages with, lobbies or contributes to an entity or individual, it is done so with Our Values in Action in mind.

As part of Caterpillar’s commitment to transparency, our [corporate website](#) includes numerous voluntary disclosures and links to publicly available filings related to our political engagements. The website currently houses disclosures dating back to 2016.

### U.S. Trade and Industry Association Memberships

In previous years, Caterpillar reported U.S. trade and industry associations when we contributed \$50,000 or more in the preceding year. This year, we are reporting 2022 contributions that are \$25,000 or more. Later in 2023, we will report all U.S. trade and industry association memberships biannually. These reports can be found at the links below:

2022	2021	2020	2019	2018
<a href="#">Trade and Industry Association Memberships</a>	<a href="#">Trade and Industry Association Memberships</a>	<a href="#">Trade and Industry Association Memberships</a>	<a href="#">Trade and Industry Association Memberships</a>	<a href="#">Trade and Industry Association Memberships</a>



# Disclosures

## Lobbying Disclosures

Each quarter, Caterpillar reports the policy issues and expenses associated with lobbying the federal government. Copies of the reports are available on the [U.S. Senate Office of Public Records website](#) or the [U.S. House of Representatives Office of the Clerk website](#). Beginning with our 2023 quarterly (LD2) reports, we will provide a direct link to each report on [Caterpillar.com](#).

On a biannual basis, Caterpillar reports federal campaign contributions. Copies of the reports are available on [U.S. Senate Office of Public Records website](#) or the [U.S. House of Representatives Office of the Clerk website](#). Beginning with our 2023 biannual (LD203) reports, we will provide a direct link to view each report on [Caterpillar.com](#).

## Political Contributions

### Corporate Contributions

Our corporate political contributions are posted biannually on our [corporate website](#).

2022	2021	2020	2019	2018
<b>Jan.-June</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>Jan.-June</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>Jan.-June</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>Jan.-June</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>Jan.-June</b> <a href="#">Caterpillar Corporate Political Contributions</a>
<b>July-Dec.</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>July-Dec.</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>July-Dec.</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>July-Dec.</b> <a href="#">Caterpillar Corporate Political Contributions</a>	<b>July-Dec.</b> <a href="#">Caterpillar Corporate Political Contributions</a>

### CATPAC Contributions

In addition to regular CATPAC disclosures to the [Federal Election Commission](#) and appropriate state election authorities, CATPAC also voluntarily discloses our employee PAC contributions biannually on [Caterpillar's corporate website](#).

2022	2021	2020	2019	2018
<b>Jan.-June</b> <a href="#">CATPAC Contributions</a>	<b>Jan.-June</b> <a href="#">CATPAC Contributions</a>	<b>Jan.-June</b> <a href="#">CATPAC Contributions</a>	<b>Jan.-June</b> <a href="#">CATPAC Contributions</a>	<b>Jan.-June</b> <a href="#">CATPAC Contributions</a>
<b>July-Dec.</b> <a href="#">CATPAC Contributions</a>	<b>July-Dec.</b> <a href="#">CATPAC Contributions</a>	<b>July-Dec.</b> <a href="#">CATPAC Contributions</a>	<b>July-Dec.</b> <a href="#">CATPAC Contributions</a>	<b>July-Dec.</b> <a href="#">CATPAC Contributions</a>